



2025 INTERIM REPORT FOR THE THIRD QUARTER

HARBIN BOSHI AUTOMATION CO.,LTD.

October 2025

HARBIN BOSHI AUTOMATION CO., LTD. Interim Report for The Third Quarter 2025

The Company and whole members of the Board of Directors guarantee that the information disclosed is factual, accurate and complete, and there is no false record, misleading statement or material omission.

Important content reminder:

1.The Board of Directors, the Board of Supervisors as well as all the directors, supervisors and senior managers of HARBIN BOSHI AUTOMATION CO., LTD. (hereinafter referred to as “the Company”) warrant the factuality, accuracy and completeness of this Report and there is no false record, misleading statement or material omission. And they will be severally and jointly liable for this Report.

2.The person in charge of the Company, the person in charge of accounting work of the Company, and the person in charge of accounting department of the Company warrant that the financial information in this Report is factual, accurate and complete.

3. Whether this Third Interim Report has been audited by auditing firm or not?

☐Yes ☒No

I. Main financial data**1. Main accounting data and financial indicators**

Indicate by check mark if there is any retrospectively restated accounting data of previous years.

☐Yes ☒No

	Current period	Increase/decrease in the period compared with the same period of the previous year	Year-begin to period-end	Increase/decrease from year-begin to period-end compared with the same period of the previous year
Operating Revenue (RMB)	780,169,940.84	9.46%	2,142,075,961.81	-1.04%
Net profit attributable to parent company's shareholders (RMB)	148,252,073.40	-19.21%	425,624,533.51	-6.71%
Net profit after deducting non-recurring profit or loss attributable to shareholders of the parent company (RMB)	139,506,729.82	-20.21%	399,658,106.28	-7.40%
Net cash flow from operating activities (RMB)	—	—	34,277,774.21	-92.35%
Basic earnings per share (RMB /share)	0.1460	-19.20%	0.4192	-6.66%
Diluted earnings per share (RMB /share)	0.1448	-18.92%	0.4163	-6.47%
Weighted average return on equity	3.79%	-1.32%	10.83%	-1.86%
	End of the current reporting period	End of previous year	Increase/decrease at the period-end compared with the end of the previous year	
Total assets (RMB)	6,803,791,957.77	6,955,348,945.64	-2.18%	
Total equity attributable to shareholders of the parent company (RMB)	3,995,961,058.55	3,790,432,312.96	5.42%	

2. Non-recurring gains and losses

√ Applicable □ Not applicable

Unit: RMB

Item	Amount for the period	Amount from year-begin to period-end	Note
Profit or loss from disposal of non-current assets (including the write-off of accrued for impairment of assets)	-5,428.74	560,249.85	
Governmental subsidy reckoned into current gains or losses (excluding the subsidy enjoyed in quota or ration according to the national policy regulations and certain standards, which are closely relevant to enterprise's business, and having a continuous impact on the company's profits and losses)	2,577,848.89	6,604,570.47	
Except for effectively hedging business related to normal business operations, profit or loss arising from the changes in the fair value of financial assets, financial liabilities by non-financial enterprises, as well as investment income from the disposal of financial assets and financial liabilities.	7,828,841.07	24,237,840.16	Income from cash management
The impairment provision for receivables that have undergone impairment tests separately has been reversed		53,286.88	
Gains or losses from debt restructuring	-129,805.16	-253,915.16	
Other non-operating income and expenses other than the above	292,313.12	-68,281.34	
Other gain/loss items that qualified the definition of non-recurring profit (gains)/losses			
Less: Impact on income tax	1,414,187.37	3,777,605.14	
Impact on minority shareholders' equity (after tax)	404,238.23	1,389,718.49	
Total	8,745,343.58	25,966,427.23	--

Other gain/loss items that qualified the definition of non-recurring profit (gains)/losses:

□ Applicable √ Not applicable

The Company does not have other gain/loss items that qualified the definition of non-recurring profit (gains)/losses.

Explanation on those non-recurring gain/loss listed in the “Q&A Announcement No.1 on Information Disclosure for Companies Offering Their Securities to the Public --- Extraordinary Profit/loss” defined as recurring gain/loss.

□ Applicable √ Not applicable

The Company does not have the non-recurring gain/loss listed in the “*Q&A Announcement No.1 on Information Disclosure for Companies Offering Their Securities to the Public --- Extraordinary Profit/loss*” defined as recurring gain/loss.

3. Particulars about changes in items of main accounting data and financial index and explanations of reasons.

Consolidated Balance Sheet items	Sep 30,2025	Jan 1,2025	Change	Reasons for the changes
	(RMB)	(RMB)		
Cash and cash equivalent	694,935,625.36	55,996,398.59	1,141.04%	Mainly due to the impact on cash management activities.
Financial assets held for trading	1,090,367,213.05	1,934,953,566.81	-43.65%	Mainly due to the impact on cash management activities.
Prepayments	124,714,366.15	69,344,997.81	79.85%	The payments for operating goods increased
Non-current assets due within one year	17,667,851.06	8,666,821.13	103.86%	Long-term receivables due within one year increased.
Long-term receivables	34,639,042.67	12,520,693.35	176.65%	The revenue increase in installment collection sales led to an increase in long-term receivables
Construction in progress	14,389,872.87	2,023,251.20	611.23%	The Company's real estate purchased for industrial service business are under decoration.
Deferred tax assets	62,631,021.29	44,266,405.83	41.49%	The deferred income tax assets accrued have increased due to the increase in deductible temporary differences such as employee stock ownership plans, bad debt provisions, convertible corporate bonds, and project-specific funds received
Other non-current assets	19,203,422.45	72,004,147.13	-73.33%	Jointly affected by decreases in long-term product quality guarantee and real estate purchases for industrial service business.
Employee benefits payable	20,216,648.93	77,703,338.35	-73.98%	The year-end bonus accrued at the end of the 2024, which was paid this period, and the balance decreased.
Non-current liabilities due within one year	2,119,929.46	3,296,253.38	-35.69%	Due to decrease in the interest on bonds due within one year.
Estimated liabilities	5,578,763.55	9,906,258.47	-43.68%	Jointly affected decreases in pending litigation compensation accrued compared with the beginning balance and the use of provision for product quality guarantee increased this period.
Deferred income	22,873,611.10	1,340,000.00	1,606.99%	Special funds received during this period.

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Other non-current liabilities	151,108,500.11	88,916,685.57	69.94%	The advance payment received over one year increased
Consolidated Income Statement items from the beginning of the year to the end of the reporting period	Jan 1 to Sep 30,2025	Jan 1 to Sep 30, 2024	Change	Reasons for the changes
	(RMB)	(RMB)		
Taxes and surcharges	22,374,900.53	15,073,215.88	48.44%	The value-added tax paid in this period has increased year-on-year, and the corresponding additional taxes have also increased
Financial expenses	12,184,558.70	6,380,621.41	90.96%	Joint influenced by interest expenses increased and interest revenue decreased.
Thereof : Interest expenses	14,957,992.00	10,917,471.91	37.01%	The capitalization of the convertible bond fundraising project was suspended in this period, and the interest expense increased year-on-year
Other income	45,517,356.31	99,218,255.00	-54.12%	The value-added tax refund received from sales of product with software and value-added input tax additional deduction decreased year-on-year.
Investment income (loss is stated with “-”)	33,159,971.48	1,995,856.69	1,561.44%	Mainly due to the investment income accrued in associates increased this period.
Thereof: Investment income from associates and joint ventures	14,729,741.13	-12,230,126.29	220.44%	The investment income accrued in associates increased this period.
Asset impairment losses (loss is stated with “-”)	-16,840,900.60	-8,035,852.42	109.57%	Due to the increases in the impairment provision provisions for asset.
Consolidated Cash Flow Statement items from the beginning of the year to the end of the reporting period	Jan 1 to Sep 30,2025	Jan 1 to Sep 30, 2024	Change	Reasons for the changes
	(RMB)	(RMB)		
Net cash flows from operating activities	34,277,774.21	447,884,786.41	-92.35%	Jointly affected by the decrease in cash received from operating activities and the increase in operating payments.
Net cash flows from investing activities	865,359,410.55	201,484,742.31	329.49%	Mainly due to the impact on cash management activities.
Net cash flows from financing activities	-257,657,808.89	-353,912,447.77	27.20%	Due to share buyback in the last period.
Net increase in cash and cash equivalents	642,296,329.72	295,432,199.87	117.41%	It is jointly affected by the net cash flow from operating activities, investing activities and financing activities.

II. Shareholders Information

1. Total number of common shareholders and preference shareholders with voting rights recovered and top ten common shareholders

Unit: Share

Total number of shareholders of common stocks at the end of the reporting period	45,802	Total preference shareholders with voting rights recovered at end of reporting period	0			
Top 10 shareholders(Excluding shares lent in refinancing)						
Name	Nature	Ownership	Amount of shares held	Amount of restricted shares held	Pledged, marked, or frozen stocks	
					Status	Amount
Unicom-Xinwo Venture Capital Management (Shanghai) Co., Ltd. - Lianchuang Weilai (Wuhan) Intelligent Manufacturing Industrial Investment Partnership (Limited Partnership)	Others	11.20%	114,499,861		Not applicable	
Deng Xijun	Domestic natural person	9.41%	96,181,562	72,136,172	Not applicable	
Zhang Yuchun	Domestic natural person	8.09%	82,696,357	62,022,268	Not applicable	
Wang Chungang	Domestic natural person	5.61%	57,394,047	43,045,535	Not applicable	
Cai Zhihong	Domestic natural person	4.96%	50,677,029		Not applicable	
Cai Hegao	Domestic natural person	4.89%	50,000,000		Not applicable	
Cheng Fang	Domestic natural person	1.14%	11,684,096		Not applicable	
Tan Jianxun	Domestic natural person	1.13%	11,516,538		Not applicable	
Hong Kong Securities Clearing Company Ltd. (HKSCC)	Foreign legal person	1.10%	11,199,849		Not applicable	
Liu Meixia	Domestic natural person	1.04%	10,639,500		Not applicable	
Top 10 shareholders with unrestricted shares held(Excluding shares lent in refinancing and executive lock-in shares)						
Name	Amount of unrestricted shares held		Type and amount of shares			
			Type		Amount	
Unicom-Xinwo Venture Capital Management (Shanghai) Co., Ltd. - Lianchuang Weilai (Wuhan) Intelligent Manufacturing Industrial Investment Partnership (Limited Partnership)	114,499,861		RMB ordinary shares		114,499,861	
Cai Zhihong	50,677,029		RMB ordinary shares		50,677,029	
Cai Hegao	50,000,000		RMB ordinary shares		50,000,000	
Deng Xijun	24,045,390		RMB ordinary shares		24,045,390	
Zhang Yuchun	20,674,089		RMB ordinary shares		20,674,089	

Wang Chungang	14,348,512	RMB ordinary shares	14,348,512
Cheng Fang	11,684,096	RMB ordinary shares	11,684,096
Tan Jianxun	11,516,538	RMB ordinary shares	11,516,538
Hong Kong Securities Clearing Company Ltd. (HKSCC)	11,199,849	RMB ordinary shares	11,199,849
Liu Meixia	10,639,500	RMB ordinary shares	10,639,500

Shareholders holding more than 5% of the shares, the top 10 shareholders, and the top 10 shareholders of unrestricted tradable shares participate in the lending of shares in the refinancing business.

☐Applicable ☒Not applicable

The top 10 shareholders and the top 10 shareholders of unrestricted tradable shares have changed compared with the previous period due to the refinancing, lending/repayment.

☐Applicable ☒Not applicable

2.The total number of preferred shareholders and the top 10 preferred shareholders' shareholdings of the Company

☐Applicable ☒Not applicable

III. Other Significant Events

☐Applicable ☒Not applicable

IV. Quarterly Financial Statements**1. Financial statements****(1) Consolidated Balance Sheet**

Prepared by HARBIN BOSHI AUTOMATION CO., LTD.

Sep 30, 2025

Unit: RMB

Item	Ending balance	Beginning balance
Current assets:		
Cash at bank and on hand	694,935,625.36	55,996,398.59
Financial assets held for trading	1,090,367,213.05	1,934,953,566.81
Derivative financial assets		
Bills receivable	157,318,664.43	197,170,155.60
Accounts receivable	1,229,428,712.98	1,201,119,619.90
Financing receivables	52,396,234.72	53,851,796.67
Prepayments	124,714,366.15	69,344,997.81
Other receivables	27,740,356.30	36,340,345.23
Thereof: Interest receivable		
Dividend receivable		8,360,557.32
Financial assets purchased under resale agreements		
Inventories	2,044,963,916.86	2,072,436,762.83
Contract assets	197,348,994.98	156,905,007.88
Assets held for sale		
Non-current assets due within one year	17,667,851.06	8,666,821.13
Other current assets	16,598,952.42	20,661,815.01
Total current assets	5,653,480,888.31	5,807,447,287.46
Non-current assets:		
Debt investments		
Other debt investments		
Long-term receivables	34,639,042.67	12,520,693.35
Long-term equity investments	530,606,741.67	523,324,767.86
Other equity instruments investments	61,002,054.39	61,002,054.39
Other non-current financial assets		
Investment properties	8,984,029.09	11,072,140.54

Fixed assets	363,863,208.07	362,897,699.40
Construction in progress	14,389,872.87	2,023,251.20
Productive biological assets		
Oil and gas assets		
Right-of-use assets	3,586,361.07	4,223,259.80
Intangible assets	50,951,449.74	54,090,016.00
Goodwill	401,878.10	401,878.10
Long-term deferred expenses	51,988.05	75,344.58
Deferred tax assets	62,631,021.29	44,266,405.83
Other non-current assets	19,203,422.45	72,004,147.13
Total non-current assets	1,150,311,069.46	1,147,901,658.18
Total assets	6,803,791,957.77	6,955,348,945.64
Current liabilities:		
Short-term loans	37,947,002.87	36,873,798.71
Financial liabilities held for trading		
Derivative financial liabilities		
Bills payable		
Accounts payable	250,536,432.19	287,672,496.07
Advances from customers		96,750.00
Contract liabilities	1,458,536,712.38	1,806,791,270.47
Employee benefits payable	20,216,648.93	77,703,338.35
Taxes payable	43,261,324.74	45,232,724.27
Other payables	51,767,824.80	54,407,824.55
Thereof: Interest payable		
Dividend payable	4,900,000.00	4,900,000.00
Liabilities held for sale		
Non-current liabilities due within one year	2,119,929.46	3,296,253.38
Other current liabilities	105,217,062.11	126,947,921.74
Total current liabilities	1,969,602,937.48	2,439,022,377.54
Non-current liabilities:		
Long-term loans		
Bonds payable	458,381,937.47	447,585,593.01
Thereof: Preference shares		
Perpetual debts		
Lease liabilities	726,142.68	752,611.54

Long-term payable		
Long-term employee benefits payable		
Provisions	5,578,763.55	9,906,258.47
Deferred income	22,873,611.10	1,340,000.00
Deferred tax liabilities	20,210,094.30	17,190,937.90
Other non-current liabilities	151,108,500.11	88,916,685.57
Total non-current liabilities	658,879,049.21	565,692,086.49
Total liabilities	2,628,481,986.69	3,004,714,464.03
Shareholders' equity:		
Share capital	1,022,561,271.00	1,022,559,197.00
Other equity instruments	27,205,845.15	32,093,192.04
Thereof: Preference shares		
Perpetual debts		
Capital reserve	371,643,072.08	333,197,886.86
Less: treasury shares	41,777,510.20	41,777,510.20
Other comprehensive income	29,197,083.20	28,344,422.67
Specific reserve	28,584,900.13	27,453,042.66
Surplus reserve	397,185,756.08	397,185,756.08
General risk reserve		
Retained earnings	2,161,360,641.11	1,991,376,325.85
Total equity attributable to shareholders of the parent company	3,995,961,058.55	3,790,432,312.96
Minority shareholder equity	179,348,912.53	160,202,168.65
Total shareholders' equity	4,175,309,971.08	3,950,634,481.61
Total liabilities and shareholders' equity	6,803,791,957.77	6,955,348,945.64

Legal representative: Deng Xijun

Director of Finance: Sun Zhiqiang

Prepared by: Wang Peihua

(2) Consolidated Income Statement (from the year-begin to the period-end)

Unit: RMB

Item	Current period	Last period
1. Total revenue	2,142,075,961.81	2,164,678,881.70
Thereof: Operating revenue	2,142,075,961.81	2,164,678,881.70
2. Total cost	1,680,840,690.01	1,696,584,007.99
Thereof: Cost of sales	1,367,310,090.33	1,418,363,647.78

Taxes and surcharges	22,374,900.53	15,073,215.88
Selling expenses	86,647,169.66	103,269,517.37
General and administrative expenses	89,567,205.83	70,405,753.18
Research and development expenses	102,756,764.96	83,091,252.37
Financial expenses	12,184,558.70	6,380,621.41
Thereof : Interest expenses	14,957,992.00	10,917,471.91
Interest income	4,783,809.04	6,141,233.15
Add: Other income	45,517,356.31	99,218,255.00
Investment income (loss is stated with “-”)	33,159,971.48	1,995,856.69
Thereof: Investment income from associates and joint ventures	14,729,741.13	-12,230,126.29
Gain from the derecognition of the financial assets measured at amortized cost		
Exchange income (Loss is listed with “-”)		
Net exposure hedging gains (“-” for losses)		
Gains from changes in fair value (loss is stated with “-”)	4,159,072.26	5,633,058.59
Credit impairment losses (loss is stated with “-”)	-22,038,873.01	-19,172,394.44
Asset impairment losses (loss is stated with “-”)	-16,840,900.60	-8,035,852.42
Gains from disposal of assets (loss is stated with “-”)	560,249.85	-529,474.76
3. Operating profit (loss is stated with “-”)	505,752,148.09	547,204,322.37
Add: Non-operating income	691,009.73	119,033.81
Less: Non-operating expenses	759,291.07	2,334,213.55
4. Total profit (loss is stated with “-”)	505,683,866.75	544,989,142.63
Less: Income tax expenses	62,605,419.59	70,062,405.24
5. Net profit (loss is stated with “-”)	443,078,447.16	474,926,737.39
(1) Classified by continuity of operations		
Net profit from continuing operations(loss is stated with “-”)	443,078,447.16	474,926,737.39
Net profit from discontinued operations(loss is stated with “-”)		
(2) Classified by ownership of the equity		
Attributable to shareholders of the Parent Company	425,624,533.51	456,225,297.69
Minority interests	17,453,913.65	18,701,439.70
6. Other comprehensive income, net of tax	852,660.53	7,332,621.92
Other comprehensive income attributable to shareholders of the Parent Company, net of tax	852,660.53	7,332,621.92
(1) Other comprehensive income items which will not be reclassified subsequently to profit or loss		7,378,686.01

1) Changes arising from re-measurement of defined benefit plan		
2) Other comprehensive income that will not be transferred subsequently to profit or loss under the equity method		
3) Changes in the fair value of the investment in other equity instruments		7,378,686.01
4) Changes in the fair value of the Company's own credit risk		
5) Others		
(2) Other comprehensive income items which will be reclassified subsequently to profit or loss	852,660.53	-46,064.09
1) Other comprehensive income that will be transferred subsequently to profit or loss under the equity method	852,660.53	-46,064.09
2) Changes in the fair value of other debt investments		
3) Amount of financial assets reclassified and included in other comprehensive income		
4) Credit impairment reserves for other debt investment		
5) Cash flow hedging reserve		
6) Translation differences arising from translation of foreign currency financial statements		
7) Others		
Other comprehensive income attributable to minority shareholders, net of tax		
7. Total comprehensive income	443,931,107.69	482,259,359.31
Attributable to shareholders of the Parent Company	426,477,194.04	463,557,919.61
Minority interests	17,453,913.65	18,701,439.70
8. Earnings per share		
(1) Basic earnings per share	0.4192	0.4491
(2) Diluted earnings per share	0.4163	0.4451

Legal representative: Deng Xijun

Director of Finance: Sun Zhiqiang

Prepared by: Wang Peihua

(3) Consolidated Cash Flow Statement (from the year-begin to the period-end)

Unit: RMB

Item	Current period	Last period
1. Cash flows from operating activities		
Cash received from sales of goods or rendering of services	1,675,790,896.35	1,858,228,904.96
Refund of taxes and surcharges	36,130,757.35	68,307,102.17
Other cash receipts relating to operating activities	36,868,949.64	20,304,134.78
Sub-total of cash inflows from operating activities	1,748,790,603.34	1,946,840,141.91
Cash paid for goods and services	922,802,124.93	806,474,756.19
Cash paid to employees and paid on behalf of employees	459,935,194.21	428,384,700.63
Payments of taxes and surcharges	234,198,666.94	159,292,087.67
Other cash payments relating to operating activities	97,576,843.05	104,803,811.01
Sub-total of cash outflows from operating activities	1,714,512,829.13	1,498,955,355.50
Net cash flows from operating activities	34,277,774.21	447,884,786.41
2. Cash flows from investing activities		
Cash received from withdrawing investments	8,873,851,453.02	5,235,825,280.00
Cash received from investment income	58,011,726.59	40,667,719.80
Net cash received from disposal of fixed assets, intangible assets and other long term assets	1,769,918.10	385,291.70
Net cash received from disposal of subsidiaries and other operating units		
Other cash receipts relating to investing activities	1,738,600.00	163,265.00
Sub-total of cash inflows from investing activities	8,935,371,697.71	5,277,041,556.50
Cash paid to acquire fixed assets, intangible assets and other long-term assets	30,570,514.16	81,279,655.69
Cash paid to acquire investments	8,038,619,000.00	4,993,663,330.00
Net increase of mortgaged loans		
Net cash paid to acquire subsidiaries and other operating units		
Other cash payments relating to investing activities	822,773.00	613,828.50
Sub-total of cash outflows from investing activities	8,070,012,287.16	5,075,556,814.19
Net cash flows from investing activities	865,359,410.55	201,484,742.31
3. Cash flows from financing activities		
Cash received from capital contributions	325,000.00	885,000.00
Thereof: Cash received by subsidiaries from minority shareholders' capital contributions	325,000.00	885,000.00

Cash received from borrowings	40,029,510.62	34,858,278.57
Other cash receipts from financing activities	0.00	1,215,000.00
Sub-total of cash inflows from financing activities	40,354,510.62	36,958,278.57
Cash repayments of borrowings	29,950,000.00	19,000,000.00
Distribution of dividends or profits and payments for interest expenses	266,688,284.05	277,919,266.56
Thereof: Cash payments for dividends or profit to minority shareholders by subsidiaries	5,900,000.00	21,192,500.00
Other cash payments relating to financing activities	1,374,035.46	93,951,459.78
Sub-total of cash outflows from financing activities	298,012,319.51	390,870,726.34
Net cash flows from financing activities	-257,657,808.89	-353,912,447.77
4. Effect of foreign exchange rate changes on cash and cash equivalents	316,953.85	-24,881.08
5. Net increase in cash and cash equivalents	642,296,329.72	295,432,199.87
Add: Cash and cash equivalents at the beginning of period	51,529,654.30	330,325,705.08
6. Cash and cash equivalents at the end of period	693,825,984.02	625,757,904.95

2. Adjustments to financial report at the beginning of the year relating to the initial adoption of the new accounting standards since 2025.

☐Applicable ☒Not applicable

3. Auditor's report

Whether this Third Interim Report has been audited by auditing firm or not?

☐Yes ☒No

The Third Interim Report has not been audited by auditing firm.

Board of Directors

HARBIN BOSHI AUTOMATION CO., LTD.

October 30th, 2025