



CHINA MENGNIU DAIRY COMPANY LIMITED

中國蒙牛乳業有限公司*

(Incorporated in the Cayman Islands with limited liability)

(在開曼群島註冊成立之有限公司)

(Stock code 股份代號: 2319)

28 September 2026

Dear registered shareholder(s),

China Mengniu Dairy Company Limited (the “Company”)

– Notice of Publication of Interim Report 2026 (the “Current Corporate Communication”)

The English and Chinese versions of the Current Corporate Communication of the Company are available on the website of the Company at www.mengniuir.com and the HKEXnews website at www.hkexnews.hk. If you have selected to receive the Company’s corporate communications (the “Corporate Communications”)^(Note 1) in printed form, enclosed is (or are) the Current Corporate Communication(s). If you have any difficulty in receiving or gaining access to the Current Corporate Communication posted on the website of the Company for any reason, the Company will promptly upon request send the printed form of the Current Corporate Communication to you free of charge. Please write to the Company’s Hong Kong share registrar, Computershare Hong Kong Investor Services Limited (the “Share Registrar”) at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong or by email to mengniudairy.ecom@computershare.com.hk. You may at any time to change the means of receipt of all future Corporate Communications by giving reasonable notice in writing to the Share Registrar at the above address by post or by email to mengniudairy.ecom@computershare.com.hk.

Arrangement of Electronic Dissemination of Corporate Communications

Pursuant to Rule 2.07A of the Rules Governing The Listing of Securities on The Stock Exchange of Hong Kong Limited under the expansion of paperless listing regime and electronic dissemination of Corporate Communications that came into effect on 31 December 2023, the Company has adopted electronic dissemination of Corporate Communications. Please note that both the English and Chinese versions of all future Corporate Communications will be available electronically on the website of the Company at www.mengniuir.com and the HKEXnews website at www.hkexnews.hk in place of printed copies.

Solicitation of electronic contact details

To ensure timely receipt of the latest Corporate Communications, the Company recommends you to provide your email address by scanning your personalized QR code printed on the enclosed reply form (the “Reply Form”). Alternatively, you may sign and return the Reply Form to the Share Registrar.

If the Company does not receive a functional email address in your reply, until such time that the functional email address is provided to the Share Registrar, you may (i) be unable to receive any notifications regarding the publication of Corporate Communications; (ii) need to proactively check the Company’s website and the HKEXnews website to keep up with the publication of Corporate Communications; and (iii) the Company will send the Actionable Corporate Communications^(Note 2) in printed form in the future.

If you want to receive the future Corporate Communications in printed form, please complete the enclosed Reply Form and send it to the Share Registrar or send an email to mengniudairy.ecom@computershare.com.hk specifying your name, address and request to receive the Corporate Communications in printed form. Please note that such instruction shall be valid for one year starting from the receipt date of your instruction and will expire thereafter.

Should you have any queries relating to this letter, please send an email to mengniudairy.ecom@computershare.com.hk.

By order of the board of directors
China Mengniu Dairy Company Limited
Kwok Wai Cheong, Chris
Company Secretary

* For identification purposes only

Note 1: Corporate Communications refer to any documents issued or to be issued by the Company for the information or action of holders of any of its securities, including but not limited to (a) the directors’ report, its annual accounts together with a copy of the auditors’ report and, where applicable, its summary financial report; (b) the interim report and, where applicable, its summary interim report; (c) a notice of meeting; (d) a listing document; (e) a circular and (f) a proxy form.

Note 2: Actionable Corporate Communications refer to any corporate communication that seeks instructions from issuer’s securities holders on how they wish to exercise their rights or make an election as the issuer’s securities holder.

各位登記股東：

中國蒙牛乳業有限公司*（「本公司」） – 2026 中期報告（「本次公司通訊」）之發布通知

本公司的本次公司通訊的英文及中文版已上載於本公司網站 www.mengniuir.com 和披露易網站 www.hkexnews.hk，歡迎瀏覽。若閣下已選擇收取本公司的公司通訊（「公司通訊」）^(附註1)之印刷本，則隨本函附奉本次公司通訊印刷本。閣下若因任何理由以致在收取或接收載於本公司網站上的本次公司通訊出現困難，本公司將於閣下通知後，盡快向閣下免費發送有關本次公司通訊的印刷本。閣下可以書面方式通知本公司的香港股份過戶登記處（「股份過戶處」），香港中央證券登記有限公司，地址為香港灣仔皇后大道東183號合和中心17M樓，或發送電子郵件至 mengniudairy.ecom@computershare.com.hk 提出有關要求。閣下亦可以隨時於合理時間內以書面方式郵寄至上述地址或發送電子郵件至 mengniudairy.ecom@computershare.com.hk，以通知股份過戶處更改所有未來公司通訊的收取方式。

以電子方式發布公司通訊之安排

根據自2023年12月31日起生效的擴大無紙化制度及以電子方式發布公司通訊規定下香港聯合交易所有限公司證券上市規則第2.07A條，本公司已採用以電子方式發布公司通訊。請注意，所有日後公司通訊的英文版和中文版將在本公司網站 www.mengniuir.com 和披露易網站 www.hkexnews.hk 上提供，以代替印刷本。

徵集電子聯絡資料

為確保及時收到最新的公司通訊，本公司建議閣下透過掃描本函隨附之回條（「回條」）上列印的閣下專屬二維碼來提供閣下的電子郵件地址。或者，閣下也可以簽署回條並交回股份過戶處。

如果本公司沒有收到閣下的有效電子郵件地址，直至股份過戶處收到閣下有效的電子郵件地址前，閣下或將(i)無法收到任何有關發布公司通訊的通知；(ii)需要主動查看本公司網站和披露易網站以留意公司通訊的發布；及(iii)本公司未來將以印刷本形式發送可供採取行動的公司通訊^(附註2)。

若閣下希望收取日後公司通訊之印刷本，請填妥隨附之回條並交予股份過戶處或發送電子郵件至 mengniudairy.ecom@computershare.com.hk，並註明閣下的姓名、地址以及收取日後公司通訊印刷本的要求。請注意，收取日後公司通訊印刷本之指示由收悉閣下指示當日起計一年內有效，此後將失效。

如閣下對本函件有任何疑問，請發送電子郵件至 mengniudairy.ecom@computershare.com.hk 與股份過戶處聯絡。

董事會
China Mengniu Dairy Company Limited
中國蒙牛乳業有限公司
郭偉昌
公司秘書

2026年9月28日

* 僅供識別

附註1：公司通訊乃指本公司為向其任何證券持有人提供資訊或提醒其採取行動而發布或將要發布的任何文件，包括但不限於(a)董事報告、年度賬目以及審計報告副本以及（如適用）財務摘要報告；(b)中期報告及其中期報告摘要（如適用）；(c)會議通知；(d)上市文件；(e)通函和(f)委任表格。

附註2：可供採取行動的公司通訊指任何涉及要求發行人的證券持有人指示其擬如何行使其有關證券持有人的權利或作出選擇的公司通訊。

